*AdvanceHE



"AdvanceHE

Teaching Excellence: UK (and Global) Experience

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Ian Hall, AFHEA, Head of International Membership, Advance HE

Why Develop Lecturers (Teachers)?

Nature or Nurture?

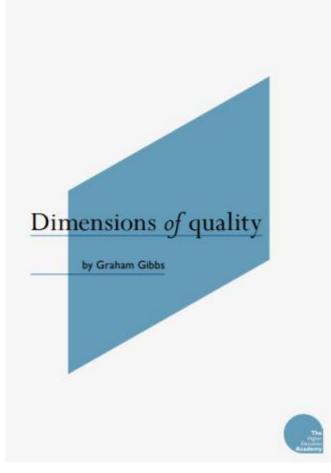
 "Excellent teachers are made, not born; they become excellent through investment in their teaching abilities"

(European Science Foundation, 2012, p.vii)



Teacher training: is it worth it?

 Teachers who have teaching qualifications have been found to be rated more highly by their students than teachers who have no such qualification (Nasr et al., 1996).



Gibbs, G (2010)



However...

- In most countries it is not compulsory to have training to teach in universities
- In the UK, training for school teachers has been a requirement for decades, but university level teachers have received training relatively recently (last 20 years)...and it is still not compulsory.
- The European Universities Association (2018)
 recently noted that across Europe compulsory
 training for teachers was uncommon, and varied
 country to country.



Global Challenges for Higher Education

Identified from research with Higher Education Leaders from UK, US, Australia, Hong Kong, Singapore, Japan, Israel, South Africa and the Netherlands.

- 1. Technological Change
- 2. Teaching & Learning
- 3. Interdisciplinarity
- 4. What are Universities for?
- 5. Academic workforce



Marshall, S (2017). https://www.heacademy.ac.uk/download/rising-challenges-tomorrow

Global Challenges for Higher Education (2)

2019 Report following interviews with HE providers across the world

- 1. Technology
- 2. Student Learning and the Learning Environment
- 3. Unbundling of degrees
- 4. Access, Diversity and Inclusion
- 5. Academic Workforce
- 6. Leadership and Innovation
- 7. Safety Zones



Martin, P. 2019. On The Horizon. https://www.advance-he.ac.uk/knowledge-hub/horizon



UK Experience – Teaching Excellence

Driving Teaching Excellence in the UK

- Government Policy
 - Higher Education Reviews
 - Teaching Excellence and Student
 Outcomes Framework (TEF)
- Student Expectations and Fees
 - National Student Survey
 - League Tables
- Quality Assurance Agency



What does this mean for staff and universities?

- Most universities require lecturers to complete a teaching qualification or achieve Fellowship within 2 years
- Development programmes offered for experienced staff
- Programmes underpinned by Professional Standards
- Around 51% of staff now have a recognised teaching qualification

What does this mean for staff and universities?

- National level teaching awards for teachers and institutions
- Professorships, promotion and reward based on teaching





A Little Bit of History

"We recommend that institutions of higher education begin immediately to develop or seek access to programmes for teacher training of their staff, if they do not have them, and that all institutions seek national accreditation of such programmes from the Institute for Learning and Teaching in Higher Education.

Dearing Report, 1997



A Little Bit of History

 "The Future of Higher Education" (2003) paper in the UK said:

"from 2006 all new teaching staff should obtain a teaching qualification that incorporates agreed professional teaching standards".

In response to this the UK
 HE funding bodies invited
 the Higher Education
 Academy to consult/develop
 these standards



The future of higher education



department for education and skills creating opportunity, releasing potential, achieving excellence



The Professional Standards Framework for teaching and supporting learning (UKPSF)















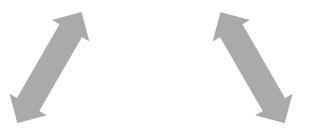


- Framework describing teaching and learning support in higher education
- Describes four categories of Fellowship for different teaching roles and experience



Three Dimensions of UKPSF

Areas of Activity (A)



Core Knowledge (K)

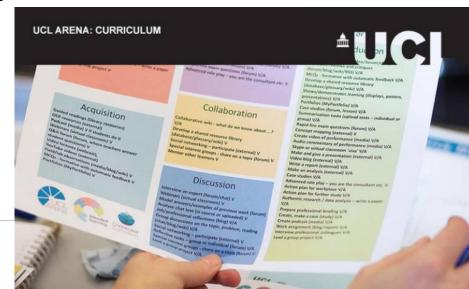


Professional Values (V)



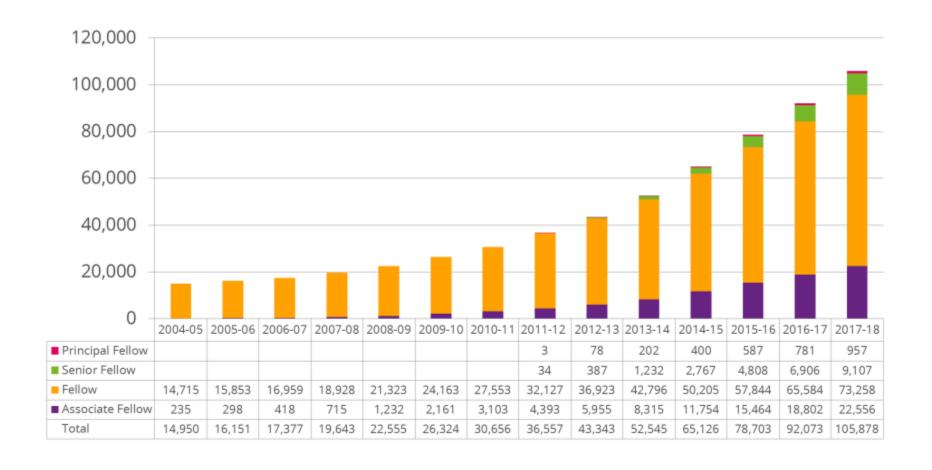
What the UKPSF is used for

- Designing staff development programmes
- Recognising staff (as Fellows)
- Accrediting staff development programmes
- Appraisal/Promotion
- Self assessment/development





Fellows – growth year on year

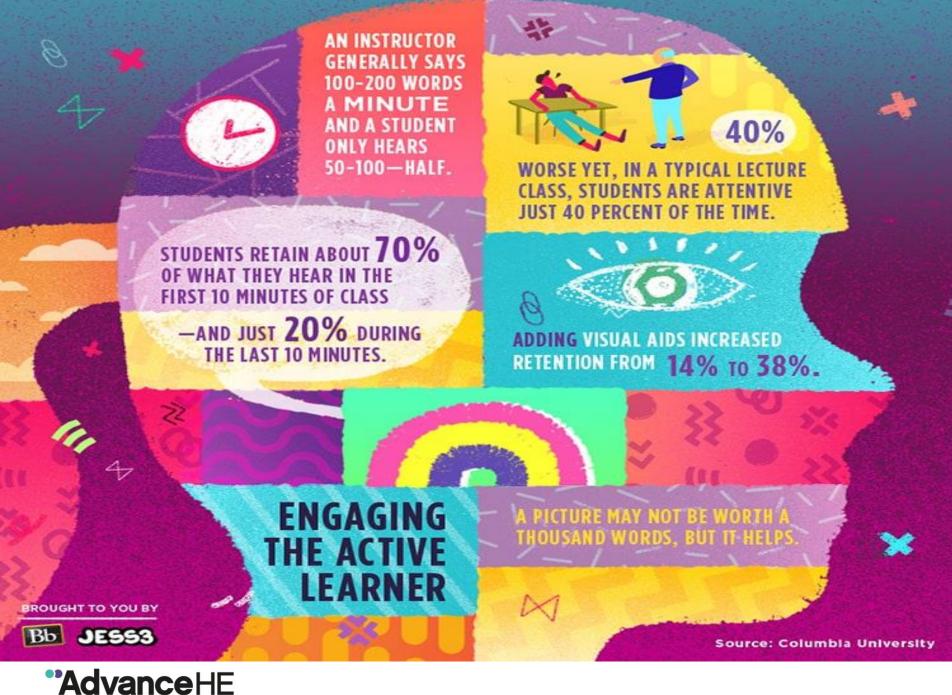




What approaches are used for staff development?

Active, Engaged Learning







How many Chemistry lecturers approach their teaching in the same way they address their research?
... do they consult literature to establish best practice?

How many academics would seek out the same dated instruments and techniques they used as students?

Do they then believe that teaching the way they were taught is 'state of the art'?

(Lancaster, 2015)

Innovative pedagogies series: Engaging Chemistry students

Professor Simon J. Lancaster, Director for learning and

School of Chemistry, University of East Anglia

Contemporary Pedagogies

- Priority: ACTIVE, ENGAGED learners
- STUDENT-CENTERED, empowered, independent learners
- CONSTRUCTIVIST approaches
- Eg experiential, learning-by doing, student-led discovery, problem-based/ solution-focussed projects, peer collaboration
- Teacher as FACILITATOR different paradigm!

*** Engage learners not 'present' to learners



See e.g. Mazur 2013; Houghton 2004; Biggs 1999; Entwistle 1988	TRADITIONAL Teacher centred Passive / Surface Learners	CONTEMPORARY Student centred Active /Deep Learners
Power base	Teacher in control, gate-keeper Learner - passive recipient	Tutor as facilitator, guide Learner active, responsible participant
Knowledge & skills	Reproduction, acquisition	Learning, development, growth
Teaching methods	Didactic instruction, memorisation, tutor-led	Independent, cooperative, collaborative, competitive (self, peer, groups), flipped
Learning	Being told, listening, reading, reproducing, answering set questions	Active, experiential, creative, learning- by doing, student-led discovery, problem-based, peer-assisted learning
Assessment	Exams, essays, performance	Projects, create resources & artefacts, presentations, choice
Materials	Lectures, text-books, essays	Project work, research, digital/on-line/AV resources, problems to solve
Content	Emphasize correct information and knowledge	Understanding, application, evaluation, criticality, problem-solving
Topics	Individualise, separate	Integrated, thematic

Individual & interpersonal, group/teams

Social

Individual

High Impact Pedagogies

Professor Carol Evans, Professor Muijs, Dr Tomlinson (2015)

- Visual representations
 (concept maps, mind maps, time lines)
- 1. Simulations/ Inquiry based learning
- 2. Problem based/project based learning
- 3. Games/gamification
- 4. Team-based learning
- 5. Just in Time Teaching (JiTT)
- 6. Flipped Learning
- 7. Narrative pedagogies

'Engaged student learning: high impact strategies to enhance student achievement'





High Impact - Key approaches

(Evans et al, 2015)

Essentials

- Active
- Collaborative
- Experiential
- Critically reflective
- Strong emphasis on assessment

Using

- Visual representations
- Collaborative learning
- Enquiry / Problem project-based learning
- Students as partners/ producers/ co- and self-assessors.
- Technology including Simulation

Students can escape bad teaching; they can't escape bad assessment Boud, 1995

Assessment defines what the students regard as important, how they spend their time and how they come to see themselves ... if you want to change student's learning then change the method of assessment

Brown & Pendlebury, 1997

Nothing that we do to, or for, our students is more important than our assessment of their work and the feedback we give them on it.

Race et al., 2005

Students are more dissatisfied with assessment than any other aspect of HE (NSS, 2005-2018)

ASSESSMENT - Student Concerns

Frequently reveal poor assessment practices that:

- Lack authenticity and relevance to real world tasks/ employment
- Are narrow in scope
- Have little long-term benefit
- Fail to reward genuine effort
- Have unclear expectations and assessment criteria
- Fail to provide adequate feedback to students
- Rely heavily on factual recall rather than on higherorder thinking and problem-solving skills

(Flint and Johnson, 2011, p2 cited in Race, 2015)



Enhancing Assessment

- Fundamental to EXCELLENCE agendas
- Yet many academics struggle to change their practice
- Academics need support to create new assessment approaches:
 - Diverse, creative methods beyond essay, exam, presentation
 - Formative, developmental activities, Feedback, self & peer
 - Inclusive approaches
 - Greater transparency- clearer links to ILOs, use of Rubrics
 - Designing 'in' Academic Integrity
 - Assessment FOR learning > Assessment of learning

New skills, knowledge, attitudes & institutional policies

(See work of Race; Brown; Boud...)



Institutional approaches to Academic Development for Teaching Excellence



7 days ago in a leading UK university...

You mean that to teach I need to know about my discipline and pedagogy?!!

I feel like a dinosaur... I changed my lectures because the research has become more complex, but now the students are different too - they don't respond to my teaching and don't want to come to my lectures. I know I need to do things differently, but I don't know how...

Professional Development: Beyond conference attendance Allen Williams (2019)

- Disciplinary Conferences traditionally support research, scholarship and collaboration, but limited impact on student learning
- Academics make poor choices in how to support their teaching / service, with limited options
- Need greater emphasis on teaching excellence
- Faculty need innovative, diverse, cost-effective and results-driven professional development activities

Teaching Excellence: Development Themes

TEACHING & LEARNING

Innovative pedagogies

- Active engaged learning
- Interactive quiz, games, voting, presentations
- Flipped teaching
- Applying learning theories
- Micro-teaching & review

ASSESSMENT

- Formative, summative, feedback
- Rubrics
- Academic Integrity/ plagiarism

CURRICULUM DESIGN

- Constructive Alignment
- ILOs, Bloom's Taxonomy
- Approaches eg spiral, PBL

LEADERSHIP

- Module & Programme Leadership
- Student Partnership
- QA & QE
- Evaluating effectiveness
- Action Research

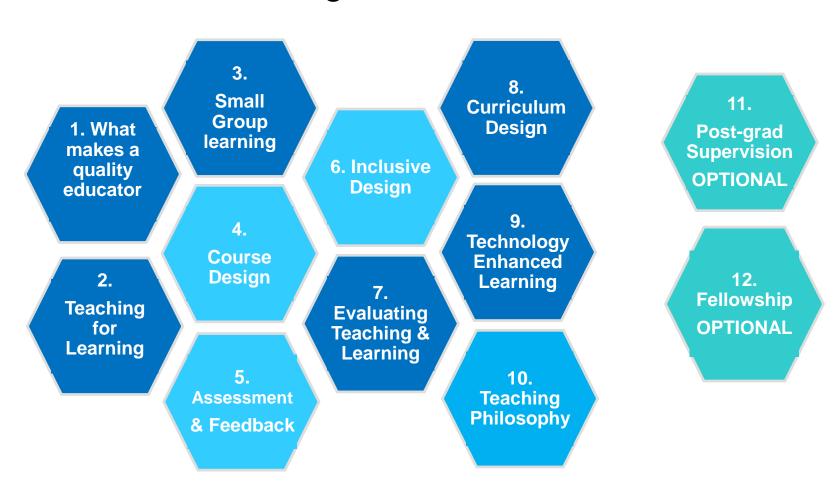


Teaching Excellence: Development Formats

FORMAT - consider

- Who is it for: early career &/or experienced staff
- On-line, f2f &/or blended approach
- Block or Weekly or Sessional
- Structured or ad hoc
- Staff to coordinate & deliver...?

e.g. Australian National University, Canberra Deca-module design for new staff



https://services.anu.edu.au/training/teaching-and-learning-at-anu-foundations



I was initially focussed on being a better teacher but I then moved my focus to being a better designer of learning activities and assessment tasks that facilitated students being independent, thinking learners... a fundamental change...

- ...academics [need to] understand and accept that their responsibility is about more effective student learning
- and this may *not* be directly related to their individual charismatic performances in a classroom... (Principal Fellow, ANU)



University of Northampton, UK

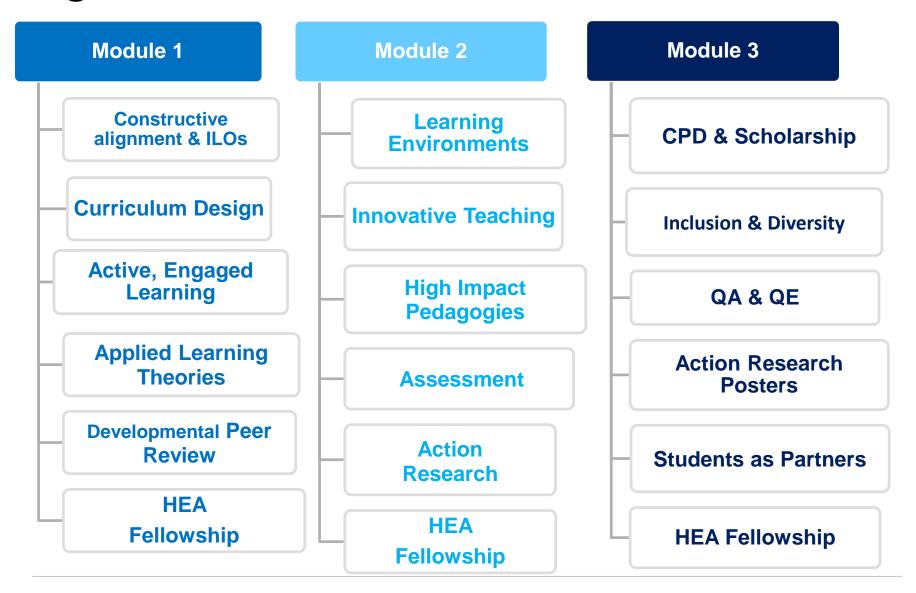
- Exemplary programme of professional development
- Incorporates planned, structured sessions delivered by Centre, on-line and f2f

AND

- C@N-DO programme has ad hoc sessions presented according to Fellows' and Mentors' expertise and staff requests e.g.
 - Learner Analytics
 - Blackboard Skills for Active Blended Learning
 - Design for 21st century students etc



e.g. of PCLTHE / PCAP (bespoke design)





Active, Engaged Learning – small group collaboration

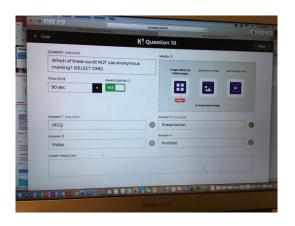








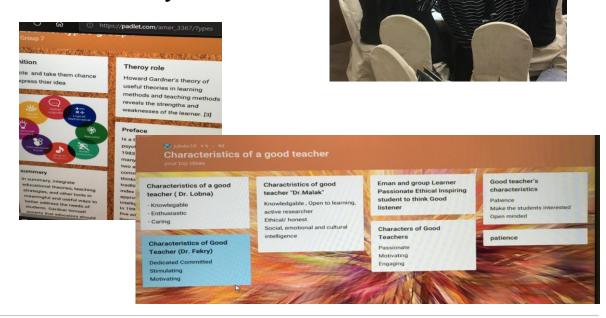




Technology Enhanced Learning

e.g.

- Kahoot Quiz
- Padlet
- Poll Everywhere



Join with the Kahoot! app or at kahoot.it

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Evaluation of Post- Course Application

CONFIDENCE 'I now know...'

- New ways to help students learn
- How to motivate and engage students
- How to improve /innovate teaching
- Connect learning theories with teaching
- 'Now I know my ILOs and curriculum design are right!'

REPERTOIRE 'I now use...'

- Loads of ways to get students to join in
- More interactive learning
- Peer Work/ Group discussions & projects
- Gaming, Quizzes, Voting, Padlet presentations, Apps...
- New formative assessments

PEDAGOGIC CHANGE

- Use learning theories to engage students
- Became facilitator not provider of facts
- Interactive approaches for learning
- Recognising students as partners

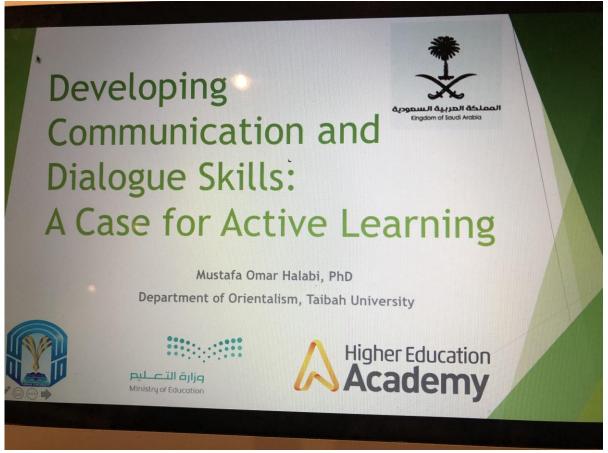
EVALUATION

- Peer Review helped me improve my practice
- Action Research I can test my effectiveness
- Time to reflect on my practice

Baldry Currens & Deane, 2016, ISSOTL



Action Research Presentation – Taibah University





Action Research Posters: Taif

University



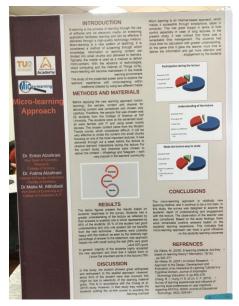


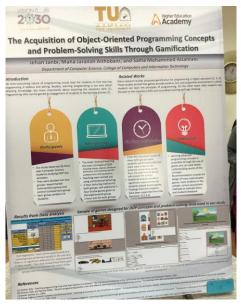






Action Research Posters: Taif University







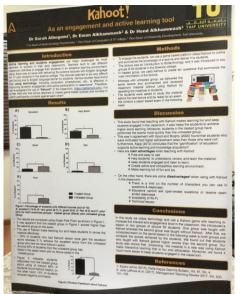


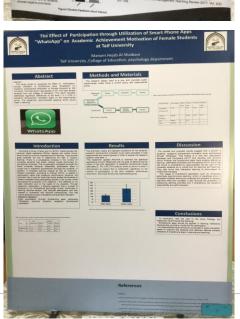
- Effective microlearning of lecture content- WhatsApp & Telegram
- Games & Puzzles helpful support for Programming
- Virtual Classroom valued highly by students
- Virtual labs & video experiments suitable alternative to f2f

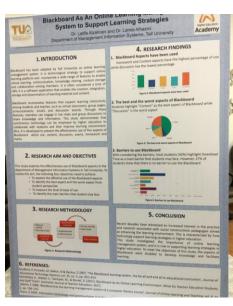


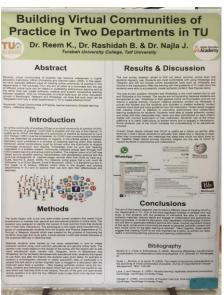
Action Research Posters: Taif University

- Kahoot! Quiz supports active engaged learning
- Blackboard: on-line learning content & homework
- 3. Open Book exams enhance critical thinking
- 4. Virtual Communities of Practice







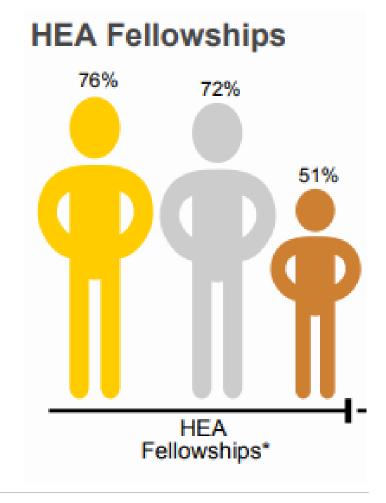




Impact of Teaching Development Programmes

Teaching Excellence, Student Engagement and Fellowship

- TEF Gold and Silver rated providers more likely to mention Fellowship than Bronze rated
- Zaitseva (2016) found institutions with more Fellows have greater student engagement



Impact – Institutions

- In Kazakhstan we discovered that over 94% of participants had changed their teaching practices, or intended to in future following a short intervention
- Following 3 cohorts of a
 Certificate programme
 delivered in Thailand, student
 retention at the University
 improved by 30%







